

UW Enterprise IT Projects

Project Portfolio Executive Summary - 06/30/21

Project	Sponsor	Oversight Level *	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
Finance Transformation Combined Program	Mark Richard Chris Mercer	3 - OCIO	↑ <small>(A)</small>	↑	↑	↑	●	●	\$112,569,000	\$269,246,000
Destination: One	Tim Dellit	3 - UW	↑	●	●	●	●	↑	\$180,059,000	\$171,500,000
Advancement CRM Replacement	Julie Brown Dan Peterson	3 - OCIO	● <small>(B)</small>	●	●	●	●	●	\$3,037,000	\$4,000,000
Clinical Trials Management System	John Slattery	2 - UW	↓	●	↓	●	●	●	\$11,376,000	\$15,704,000
UWM Data Analytics Warehouse	Adam Wilcox	2 - UW	● <small>(C)</small>	●	●	●	●	●	\$2,906,000	\$5,031,000
Electronic Document Management System Replacement	Anja Canfield-Budd	2- UW	● <small>new</small>	●	●	●	●	●	\$55,000	\$1,100,000
Continuum Online Apps	Marlon Buchanan	2 - UW	● <small>pause</small>	●	●	●	●	●	\$213,000	\$600,000
Campus Space Management Modernization	Tim Rhoads	2- UW	↑	●	●	●	●	↑	\$284,000	\$330,000
MSIM Online Program Management	Anind Dey	2 - UW	●	●	●	●	●	●	\$221,000	\$216,000
Public Records	Ann Anderson	1 - UW	↑ <small>(D)</small>	●	●	●	↑	●	\$748,000	\$1,150,000
UWT Slate	Mentha Hynes-Wilson	1 - UW	●	●	●	●	●	●	\$111,000	\$150,000
EvanTEL	Alison Cullen	1 - UW	↑	↑	●	●	●	●	\$61,000	\$100,000
Gradescope	Aaron Timss	1 - UW	●	●	●	●	●	●	\$61,000	\$85,000



13 projects

\$311.7M

\$469.2M

Notes:

- (A) All IWFT groups have assumed, for this report, that an extended schedule and increased budget will be approved, even though that will not officially be decided for two or so more months after this report.
- (B) Advancement CRM go live to be extended six months, no budget impact.
- (C) UWM Data Analytics successful go live for clinical data in May – Congratulations!
- (D) Public Records budget and schedule adjusted for go live later this year.

Program Operations	Executive Leadership	Major Projects Interdependencies Assessment		Note: ISC and UW-IT resources are tracked within the major projects' budgets
Integrated Service Center	Ann Anderson	UW Enterprise impacts		<p><u>Projects Completed:</u></p> <ul style="list-style-type: none"> • Calendar Year End – An annual project to prepare and deliver tax accounting to employees and benefit recipients. Timing delayed due to change in date for 2020 tax year. <p><u>Work impacts from COVID-19 – in process</u></p> <ul style="list-style-type: none"> • 2021 FSA/DCAP Events – Adding additional election opportunities for employees without a qualifying event. • COVID-19 – Continuing support of COVID-19 related activities, with many workarounds done manually, impacting resources. • Telework Flag Eligibility Tracking – The COVID-19 crisis has necessitated that UW have information about what positions are essential and/or eligible for telework to address institutional needs around State reporting requirements. Go-live in July. • Covid Vaccine Attestation Tracking – Tracking and reporting of employee vaccination status in Workday. Information for State reporting, and to inform UW Leadership in planning for return-to-work safety guidelines. <p><u>Other Work / Major Projects</u></p> <ul style="list-style-type: none"> • Financial Transformation – Working with FT to finalize scope, schedule and budget with impacts to the ISC to be determined. • House Bill 2669 Project – Temporary employee rule changes. Project kicking off now. • Workday Benefits User Interface Redesign – Workday has developed a more user-friendly, intuitive benefit enrollment experience. Go live first in August 2021 for new hires and life events, and on November 1, 2021, for Open Enrollment 2022.
UW-IT	Aaron Powell	UW Enterprise impacts		<p>Top focus is on return-to-campus working, teaching, learning and research. Also significantly involved in identifying campus solutions to mitigate impact of changes to UW Google. Infrastructure support for June Commencement went well.</p> <ul style="list-style-type: none"> • UWFT – New program structure executing, but not yet stable due to further staffing changes. Program focus is on solidifying new go-live timeline and budget for Regents approval. Main focus for UW-IT is on impact analysis for eFECs replacement, integrations and scoping enterprise system remediations. • ADV CRM – Project shifted go-live date from November 2021 to April 2022. Project plans in key areas that require cross-team collaboration, including cut-over, remain in development. All UW-IT work on track. • MyChem – UW-IT development work to rebuild UW's chemical asset inventory application complete but go-live date shifted from June to September 2021, due to EH&S limited availability for testing and verification. Risk of delay currently being assessed. Project is funded in part by Provost investment. • COVID vaccination status tracking – Several UW-IT teams engaged on developing solutions for tracking compliance with UW COVID vaccination requirement for students, faculty and staff. Work appropriately trumping other priorities. Many offices contributing across the campus, incl. executive office and Hall Health. • Title IX – Several UW-IT teams working on tracking compliance with Title IX training mandate. Project complexity is high due to evolving requirements and third party training solution. • MISM OPM – Ongoing - see MISM OPM detail report

Project Portfolio Executive Summary - 06/30/21

Finance Transformation Combined Program

Project	Sponsor	Program Area	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
Finance Transformation Combined Program	Mark Richard Chris Mercer		16	2	3	3	4	4	\$112,569,000	\$269,246,000
Functional	Paula Ross	Program	17	2	4	3	4	4		
Technical	Gail Rogers	Program	17	2	3	2	5	5		
Change Management	Jeff Bishop	Program	9	1	2	2	1	3		
Project Management	Elise Barho	Program	12	2	3	3	2	2		

Enterprise Systems Remediation

UW Medicine	Sarah Cantwell		20	4	4	3	5	4		
Research Administration	Ryan Green		14	2	2	2	4	4		
Finance Readiness Program	Jeanne Marie Isola		17	3	3	4	4	3		
Integrated Service Center	Greg Koester		17	3	3	3	5	3		
UW-IT	Rob McDade		18	2	3	3	5	5		

Departmental Systems Remediation (Campuses, Schools, Colleges, Departments, Auxiliaries)

Unit Readiness	Overall readiness of academic, medicine and administrative units			The Systems Design Support (SDS) program has been put in place to provide direct assistance for units. The program is getting great engagement from the units and contracted with Huron to provide critical support in this area.					--	--
Side System Remediation	Overall status outside the Core Impl. Program and Collab Partners			The Systems Design Support (SDS) program has been put in place to provide direct assistance for units. The program is getting great engagement from the units and contracted with Huron to provide critical support in this area.					--	--

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Destination: One

Project	Sponsor	Oversight Level*	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
Destination: One	Tim Dellit	3 - UW	10	4	1	1	2	2	\$180,059,000	\$171,500,000

Status

The D1 program successfully went live on March 27th. The team supported go-live with a 24/7 command center through April 24th and is in the stabilization and early optimization phase. Outstanding areas of stabilization are charge logs, GI workflows, and new employee orientation. Optimization sprints have kicked off for GI, Infusion, and Whiteboards with more sprints pending. Additionally, we have started the Epic post-live visits with user surveys and these will continue through September. We expect the formal D1 project to close on June 30th while stabilization and optimization continue.

Risk Mitigation Activities

1. Planning of activities surrounding 3/27 go-live date
2. Security completion
3. TDR completion
4. Training completion and refresh planning
5. Activation Planning

High Level Timeline:

- Groundwork Phase - Oct-Nov '18 - COMPLETE
- Discovery Phase - Dec '18-Jan '19 - COMPLETE
- Adoption Phase - Jan-Oct '19 - COMPLETE
- Testing Phase - Nov '19-Oct '20 - COMPLETE
- Training & Go-Live Phase - Sept-Mar - COMPLETE
- Post-Live & Stabilization Phase - Mar '21-Jun'21

NOTE BUDGET CHANGE THIS QUARTER: Board approved increase of \$12M, from \$159.5M to \$171.5M

Updated 6/25/21. Reviewed by Rich Selenis, Kristal Mauritz-Miller, and Eric Neil

Advancement CRM Replacement

Project	Sponsor	Oversight Level*	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
Advancement CRM Replacement	Julie Brown Dan Peterson	3 - OCIO	11	2	4	2	1	2	\$3,037,055	\$4,000,000

SCHEDULE: The project team has determined that the 11/01/21 launch date is no longer viable. In alignment with recommendations from our independent QA consultant, we are working to identify a new launch date for early Spring 2022. Several factors were considered in making this decision, including: potential stress and disruption with the return-to-workplace transition in the fall, numerous incoming high-priority project and service requests from campus partners, limited working windows for downstream teams to complete their project-related work, and limits to our ability to quickly identify, acquire, and deploy temp and consulting resources required for conversion readiness. The Executive Steering Committee (ESC) unanimously approved this go-live date shift. The project team will re-evaluate the timeline and work requirements, considering business impacts as well, in order to set a new preferred go-live date. This new timeline will be presented to ESC for approval at our June meeting.

REQUIREMENTS: The Business Analyst team is working closely with Anthology to close out the global application sprint, creating user stories for the Marketo integration, and supporting other workstreams as needed.

DEVELOPMENT/CONFIGURATION: Development completed for all sprints defined for the core solution as well as for digital communication, and constituent de-dupe. Team is focused on fixing bugs identified in testing, and completing development for global configuration, mobile, approved change requests, and fallout items from completed sprints.

DATA MAPPING & MIGRATION: Team is continuing data mapping and migration work, testing new procedures and focusing on bug fixes. Team continues to increase payload to get a more accurate depiction of space utilization.

REPORTING: Requirements gathering is in progress for stewardship and will stretch into mid-June for completion due to outstanding questions that will require input from the business. Reporting roadmap was presented to the Executive Steering Committee; all were supportive of the plan and the PMO team has conducted outreach to units with impacted reports to discuss options. The team is preparing a communication to go out at the end of June to inform the user community of the reporting roadmap.

SYSTEM INTEGRATION: Advancement shared with the EDW team the column changes for three tables, two are not impacted, and one is still in progress with an expected discovery completion date of end of June. The grant loader application integration work is in progress and the team has been holding meetings to determine the design for the FASTER file process.

TESTING: Functional testing completed for 29 out of 35 sprints and in progress for five sprints. UAT completed three out of five windows, is in progress with one, and preparation is in progress for another one. Team has also done initial test planning for the HYDRX application.

TRAINING: Anthology delivered a set of product documentation for the core solution. The second set of documentation is being reviewed and approved by Anthology's leadership before delivery. Additionally, SAP Litmos have been set up and announcement have gone out to the Advancement community.

CHANGE MANAGEMENT: The team completed deep dive demos for events, outlook integration, biographic record updates and prospect development. Team is working on developing materials for gift processing and digital communication.

OPERATIONS: A questionnaire was developed and sent to ~738 Advance users, to identify user needs that will inform the mapping of CRM user accounts. Results will come back in early June for analysis. Additionally, the team is in the early stage of developing a maintenance and support plan, targeting a solid draft by end of August.

RESOURCES: Advancement onboarded a consultant to review current data model structures.

RISKS (additional risks and issues are being tracked in the project folder):

- RI-7 Requirements changing during or after solution development. Mitigation plan: Use change request process to evaluate feasibility and impacts. Determine possible workarounds if development effort is too high to complete before go live
- RI-12 Member Becomes Ill due to COVID-19. Mitigation plan: If any project member becomes ill due to COVID-19, then the project schedule could be impacted. The project team has developed a contingency plan in the event that this occurs.
- RI13 Future state of return back to work is currently unknown and could impact how training is rolled out. Mitigation plan: Closely monitor the future state decision and build out training to ensure flexibility for users

PROJECT BUDGET: Team is forecasting that project will be within budget with the new go-live date.

per Julie Ngo on 06-18-21

Notes:

(B) Advancement CRM go live to be extended six months, no budget impact.

Clinical Trials Management System

Project	Sponsor	Oversight Level*	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
Clinical Trials Management System	John Slattery	2 - UW	13	2	3	2	3	3	\$11,376,394	\$15,704,000

Status:
 The CTMS teams and central offices at Fred Hutch, UW and SCCA launched the CTMS Target 3 Pilot in October 2020 and currently 27 studies are in start-up following the T3 workflow. The pilot includes 2 Oncology teams and 1 Non-Oncology team and aims to exercise all study financial management functionality that is in-scope. It also includes a Billing Grid interface (CRPC) from OnCore to Epic - a pilot for this functionality has been initiated as planned in June 2021. T3 also includes the use of Zendesk as the customer service management tool for the various central offices supporting CTMS. The full rollout is expected to be initiated in September 2021. Readiness issues across the study team community are a risk - rollout is expected to be initiated in Sep 2021, and there will likely be groups that are operationally phased in after that timeframe pending ESC approval.

Upcoming Major Milestone:

- Production support and stabilization of T3 pilot
- Rollout to be initiated in Sep 2021
- Training and Operational Readiness for Full Rollout
- Preparing for Billing Grid interface (CRPC) pilot with Epic in June 2021

Project Risks:

- Scaling of central services across 3 institutions for T3 - active monitoring of operational staffing levels, updates to design, clinical trial study start-up timelines
- Workflow complexity - the start-up timelines for the pilot studies are not within target of 100 day startup window. While overall increased volumes and other constraints have slowed study start up, some key workflow simplifications are being assessed to help accelerate pace
- Training and adoption for central offices and study teams participating in the pilot is taking longer than expected - workflow simplification is aimed at decreasing learning curve.
- Training and adoption for all study teams impacted by the rollout is being noted as a key risk given the volume of overall change (across multiple system rollouts) that study teams have been absorbing, the increased volumes we have seen and staffing considerations on the study team side.

Note: financials reported as of May 2021, per preliminary May BVA provided by UW School of Medicine

per Ganga Subramanian 6/30/2021

UWM Data Analytics Warehouse

Project	Sponsor	Oversight Level*	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
UWM Data Analytics Warehouse	Adam Wilcox	2 - UW	14	2	3	3	3	3	\$2,906,000	\$5,031,000

Overall Status:
 DAWG (both DEEP and DASH) officially went live on 5/24. There have been no reported critical issues since Go-Live. We have begun a 90-day Stabilization/Optimization period scheduled to end on 9/1. The DAWG team is currently focused on the stabilization/optimization of our infrastructure while providing support to our users. We have started the planning process for the DAWG Financial phase and will be soon begin gathering requirements.

Recent Activity:

- DAWG is now in Production (both DEEP and DASH)
- We have completed the Nintex promotion process and associated training
- Tom Guthrie, Sr. Project Manager, will be assuming Program Manager responsibilities from Matt Nigh
- Matt Nigh, Analytics Development Manager was named as the Business Owner of DAWG, and will be coordinating operational support for DAWG
- The DAWG team is currently investigating/researching 2 tickets reporting environmental/query slowness

Next Major Milestones:

- Scope and schedule for the planning of DAWG-Financial Phase complete - June 30, 2021
- Scope and schedule signoff of DAWG-Financial complete - July 30, 2021
- Resource Plan for Financial Phase complete - July 30, 2021
- Resource Plan for Financial Phase signoff - August 31, 2021
- End of Clinical Phase Stabilization and Optimization - September 1, 2021

Risks/Issues:

- DEEP Resourcing: Now that DAWG has officially gone live, Analytics has begun operationally supporting the associated DAWG systems. We have hired and begun onboarding a new developer as of June 21, 2021. It will take approximately 2 months for this resource to consistently be a meaningful contributor to the team.
- DAWG Administrator: Administration burden on the team is affecting productivity. A new role, dedicated to project Administration has been defined to free up developers. We have created a job description and will soon begin recruiting for the role. In the meantime, two resources from the DataOps team will be cross-trained in the DAWG admin responsibilities. This will allow our developers to focus on development, while we continue to recruit for the role.

Updated by Matt Nigh and Tom Guthrie 6/23/21 <reviewed by Rich Selenis, Kristal Mauritz-Miller, and Eric Neil>

Notes:

(C) UWM Data Analytics successful go live for clinical data in May – Congratulations!

Electronic Document Management System Replacement

Project	Sponsor	Oversight Level*	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
Electronic Document Management System Replacement	Anja Canfield-Budd	2- UW	7	1	1	1	2	2	\$55,000	\$1,100,000
<p>Status:</p> <ul style="list-style-type: none"> • This is final implementation/migration/go-live phase of the Oracle (WebCenter) Replacement Project (ORP). • Request for Proposal (RFP) for new solution was completed in November, 2020 • Contract negotiations commenced with Optical Image Technology Inc/Companion Data Services, which provides the DocFinity Enterprise Document Management (EDM) software solution. This will be a SaaS/cloud-based implementation. • Contract with the CDS team (Docfinity) was signed on April 29, 2021 which closed previous Discovery phase of the project (on May 17, 2021). • New project EDM Oracle WebCenter Replacement - DocFinity Implementation and Migration was created on May 7, 2021, after the Demand record was approved by the Portfolio Review Board (PRB). • We started engaging with CDS's Professional services team on Docfinity setup in June. <p>Next Steps:</p> <ul style="list-style-type: none"> • UW Kick off is scheduled for 7/15. • Baselined Project Charter and the Budget are scheduled to be presented to the PRB on 7/15. • Continue conversations with each customer to validate current use cases, identify pain points and future goals, flesh out internal documentation, and understand ideal migration timing. • Continue partnering with Records Management to deepen our understanding of their needs, with an eye towards an optimal implementation in DocFinity. • Finish System Design with the CDS Professional services. • Start building DocFinity system prototypes to validate the design decisions. • Select Capture solution as part of the project, to replace Oracle Capture. Selection process is in progress and we are reaching to various vendors for functionality Demos. 										
Snezana Popovic. 07/06/2021										new

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Continuum Online Apps										
Project	Sponsor	Oversight Level*	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
Continuum Online Apps	Marlon Buchanan	2 - UW	0						\$213,282	\$600,000
<p>Project Paused:</p> <ul style="list-style-type: none"> Architectural Discussions: We conducted discussions about how Enrollment Rx will impact our current implementation and usage of Salesforce objects, UX for Applicants Logging into the Applicant Portal and using custom object for Educational History user story. These became a main drivers to pause the Online Application project and start a new project about architecture. The charter for the new project will lay out details on this project pause and the reasons for the new project. <p>Status update not provided for December 2020, March 2021, June 2021.</p>										
no project update received June, 2021										pause

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Campus Space Management Modernization

Project	Sponsor	Oversight Level*	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
Campus Space Management Modernization	Tim Rhoads	2- UW	12	3	4	3	1	1	\$284,000	\$330,000

Status:

The SIMS2IV project consists of 3 major milestones; milestones 1 (system migration: GeoSIMS -> Space Manager) and 3 (update of floor plans) were completed in March 2021 by Facilities. During the migration of GeoSIMS to Space Manager, it was discovered that a critical space survey requirement was not a requirement. This discovery provided more options than previously thought, and an in-house build was no longer most advantageous. MAA will own the completion of milestone 2 as a new project defined by a stand-alone project concept brief. The new stand-alone project will support the continued work of identifying and procuring a Space Survey solution to support the F&A rate proposal process. MAA will be responsible for quarterly reporting on progress for the space survey project to be establish in Q1 or Q2 of FY22.

Briela Copeland. 06/29/2021

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MSIM Online Program Management										
Project	Sponsor	Oversight Level*	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
MSIM Online Program Management	Anind Dey	2 - UW	9	1	1	3	2	2	\$220,590	\$215,663
<p>Program Status: The iSchool's MSIM program successfully launched in online mode on 3/29 (Sp '21). The MSIM Program has been successful in meeting enrollment targets and have onboarded the first cohort of 23 students in Spring 2021, and the second cohort of 27 in Summer 2021. The program has exceeding targets for Spring and Summer enrollment. The Program offered 3 courses in Spring 2021 and 6 courses in Summer 2021.</p> <p>Program Pipeline: Fall 2021 (Term 3) Target Cohort 25-30, Winter 2022 (Term 4) Target Cohort 35-37, Spring 2022 (Term 5) Target Cohort of 40-45. Please note that enrollment pipeline (application started and submitted) project a trendline for potentially exceeding enrollment targets.</p> <p>Upcoming Activities: Partner with UW-IT, Noodle Partners and other UW units to address outstanding improvement opportunities</p>					<p>UW-IT Integrations Status: UW-IT is now supporting iSchool and Noodle Partners with remaining items in support of MSIM Online and future OPM program integrations</p> <p>Highlights / Recent Achievements</p> <ul style="list-style-type: none"> • Team actively working burndown list • Resolution of Zoom issues • LOE complete for the required SWS fix to institution code required for students to register for classes online • Noodle solutions team upgraded SIS connections resolving SWS API issues) <p>Upcoming Milestones</p> <ul style="list-style-type: none"> • Operational transition plan & review • SWS Fix to Institution Code -REQ4562464 - ETC August 2021 • Ingestion of changes to UW Net ID creation in MyGrad - ETC June 2021 • Finalize SIS connections API review w/ UW-IT and Noodle teams UW REQ4705731 - ETC Mid July 2021 • Scalable MyGrad API - Work to be scheduled w/in MyGrad along with 3rd party platform replacement (18 mos). Still determining funding at leadership level for API work - ETC Fall 2021 					
<p>Issues</p> <ul style="list-style-type: none"> • MyGrad Input API status is 6+ months. This API is required to support lifecycle management of iSchool MSIM candidates. API will be required for scalability of MSIM. UW Law School, Foster School of Business, School of Public Health, etc. Work to be scheduled w/in MyGrad (in conjunction with a 3rd party platform replacement for MyGrad application). Funding still TBD - likely multiple schools will sponsor. Leadership discussions underway. <p>NB: Budget and Actual cost include UW-IT labor, and partial vendor costs. Labor cost within the iSchool are not included at this point, in the budget or the actual spend to date.</p>										
<p>Gayle Tucker 7/8/2021</p>										

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Public Records

Project	Sponsor	Oversight Level*	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
Public Records	Ann Anderson	1 - UW	9	2	2	2	1	2	\$748,382	\$1,150,000

Status:
 - Encountered issues during UAT that required us to put further testing and go-live on hold.
 - New project funding was approved by Brian on 6/29. This will carry the project through November 2021.
 - Finalizing new detailed go-live timeline with vendors now that funding has been approved.
 - Vendors will be correcting system defects from the first two rounds of UAT and completing additional required development in July.
 - Third and hopefully final round of testing expected to occur during the last week of July.
 - Workflow and job aid development in progress
 - Training plan established
 - High confidence that go-live will be successful without additional delays or funding requests.

Risks/Issues:
 - Low probability risk that development will not be completed by third round of testing leading to further delays.

Charity McCollum 7/2/2021

Notes:
 (D) Public Records budget and schedule adjusted for go live later this year.

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UWT Slate										
Project	Sponsor	Oversight Level*	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
UWT Slate	Mentha Hynes-Wilson	1 - UW	5	1	1	1	1	1	\$111,300	\$150,000
<p>Status: The project is tracking within the project management plan tolerance at 70% actual complete for a planned target of 80% complete at this time. Key functionality has been defined and ready for full implementation: data migration from Recruiter, reader bins configured, communication flow established, decision release designed. Team has increased confidence as admissions processes will start in preparation for enrollment in fall 2022. Vendor (Technosolutions) has initiated the operational "Cycle Prep" activities. Admissions and Student Success Community of Practice established for tri-campus coordination and collaboration. Coordination ongoing with UW-IT Student Database Team (SDB) to migrate historical data from Recruiter in logical batches to meet the retirement of Recruiter and to set up feeds from Slate to SDB.</p> <p>Next Steps: Iterative release of key functionality through August / September 2021. Deferred functionality will be planned and organized for Phase 2 over the next year. Coordination with UW Procurement initiated for cross-campus visibility of Technolutions Slate interest and sharing of best practices.</p> <p>Risks: Anticipated hire of Associate Vice Chancellor paused. This position was to fill the Recruiting and Admissions operations role for operations. Mitigation: Current resource of Sean Schmidt will continue to fill the position as UWT project manager and champion to support project sponsor Mentha Hynes-Wilson.</p>										
Cass Tang, PMP June 30, 2021										




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EvanTEL										
Project	Sponsor	Oversight Level*	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
EvanTEL	Alison Cullen	1 - UW	7	1	2	2	1	1	\$60,875	\$100,000
<p>Status:</p> <p>Evans School TEL Committee has wrapped up for the academic year, and will reconvene next year to continue to support and promote TEL work at Evans.</p> <p>Digital Team and TEL have procured a licence to CidiLabs Designplus for Canvas course creation. TEL Director is actively designing master shells.</p> <p>Video recording studio has been secured in Parrington Hall and pilot video production is underway. Continued work with consultant to support and advise on this video production work.</p> <p>Adjustments:</p> <p>Actual Cost Adjusted Down from previous quarter after checking in with Evans Fiscal team.</p> <p>The TEL Consultant was hired to offer support and skills training for Evans Digital Initiatives staff in the area of video capture, production, and infographic design and production. This is being pushed to later in the scope of the contract given constraints on instructors' capacity, workflow development, and our inability to meet in person due to COVID-19</p>										
<p><i>John Compton - July 7, 2021</i></p>										

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Gradescope										
Project	Sponsor	Oversight Level*	Overall Risk & Project Health *	Budget Rating	Schedule Rating	Scope Rating	Resource Rating	Issues Rating	Actual Cost	Budget
Gradescope	Aaron Timss	1 - UW	8	2	2	2	1	1	\$60,500	\$85,000
<p>Project Overview: Paul G. Allen School of Computer Science and Engineering (CSE) Gradescope SaaS solution provided by Turnitin, LLC. The project expands the use of Gradescope within CSE and three other academic departments (Chemistry, Math and Applied Math) and takes advantage of the efficiency and benefits provided by integrating Gradescope with the Canvas Learning Management System (Instructure, Inc.). The project is structured around a "Growth License" that opens up access to other units more broadly over time for possible university-wide adoption.</p> <p>GradeScope integrates with Canvas LMS in three ways: Grade Scope's API, an LTI-powered "Pull" interface, and a "Push" interface through the GradeScope web console.</p> <p>Health/Status: Project on-track</p> <p>Milestones:</p> <ul style="list-style-type: none"> • Spring 2021 opened Year 2 of (36 month) growth license (Spring 2021 - Winter 2022.) • Spring 2021 demonstrated a continued overall increase in partner participation, with this quarter's numbers higher than Spring 2020 of Year 1 (when the move to fully online learning boosted numbers in short-order) <p>Next Steps:</p> <ul style="list-style-type: none"> • Continue Promotion/Outreach to other units on campus (STAT, specifically, seems to be testing in some courses) • Areas for improvement have been identified in terms of how Gradescope organizes rosters vs how Canvas Gradebook imports them (each alphabetizes names differently). Determine whether this affects courses utilizing the Canvas integration, or just those using Gradescope outside of Canvas and then importing grades to Canvas using other means, and whether programmatic or operational resolution can be implemented. • Work with partnering units, with possible input from UW-IT AXDD, to centralize support resources and docs <p>Risks: None identified at this time</p>										
<p><i>Rebekah Hansen - 7/7/2021</i></p>										

* Oversight Level Key
<p>1. Overseen by UW management and staff. Requires OCIO approval and reporting if over delegated authority.</p>
<p>2. OCIO approval required and regular project reporting. Quality Assurance (QA) reporting required, maybe internal or external. OCIO may recommend project to be full Technology Services Board (TSB) oversight.</p>
<p>3. High severity and/or high risk, subject to full TSB oversight, which includes TSB approval, written reports to the TSB, periodic status reports to the TSB by the agency director and staff, and submission of other reports as directed by the TSB. External QA reporting required.</p>

** Project Health Key	
	<p>Project is on time, on budget, and within defined scope, with minimal issues.</p> <p>Overall Risk Rating where 5-10 is Green</p>
	<p>Changes to scope, budget, or resources have placed project at some risk. Project has the potential for delays, cost or scope changes.</p> <p>Overall Risk Rating where 11-17 is Yellow</p>
	<p>Major changes to scope, budget or resources have placed project at critical risk. One or more of the following must change in order to proceed: project schedule, resources, budget, scope.</p> <p>Overall Risk Rating where 18-25 is Red</p>

Note for UW Medicine: project oversight levels 2 & 3 report to UW management.

*** IT Project Risk Ratings (summed to calculate Overall Health Rating)	
Current Risk Rating	Use the scales below to rate current performance on Schedule, Scope and Budget (select appropriate number for each)... <i>Proposed changes for Sept 2021</i>
Budget, Schedule, Scope	<p>1 = Performing better than project plan; ahead by 5% or more (Schedule and Scope only)</p> <p>2 = Performance is on plan</p> <p>3 = Behind plan, but within 5% of original targets. For Budget, over <u>or</u> under spending within 5% of plan.</p> <p>4 = Behind plan between 6% to 10% and likely to use/using contingency. For Budget, over <u>or</u> under spending by 6-10%, and likely to use/using contingency.</p> <p>5 = Greater than 10% behind plan. For Budget, over <u>or</u> under spending by > 10%, and more than half of contingency is projected to be used.</p>
Current Risk Rating	Use the scale below to rate current performance on Resources
Resources	<p>People with the necessary expertise are...</p> <p>1 = in place, or high likelihood of being available as specified in the Resourcing Plan.</p> <p>2 = There are some minor gaps in resourcing, but can be overcome with minor alternations of the Resourcing Plan, with no significant impact on schedule, budget or deliverables.</p> <p>3 = somewhat in place, or struggling to perform, with moderate risk to schedule, budget or deliverables.</p> <p>4 = There are gaps in resourcing, with moderately high risk to schedule, budget or deliverables. Mitigation plans in place, or will be soon.</p> <p>5 = not in place, or low likelihood of being available per the Resource Plan. Significant impact on schedule, budget or deliverables, without mitigation plans in place.</p>
Current Risk Rating	Use the scale below to rate current impact of Issues and other factors relevant to the project (select one number for this measure)
Issues, Risks, & Project Dependencies	<p>1 = No risks or issues identified at this time</p> <p>2 = Some identified but minor, no impacts anticipated</p> <p>3 = Some that could impact the project are being managed, with minimal impact anticipated</p> <p>4 = Significant risks/issues/other factors identified but not yet managed</p> <p>5 = Risks/issues being managed but will have significant impact (greater than 10%) on project budget, schedule and/or scope</p>